

**CURRICULUM VITAE**

Name : Zafar Iqbal  
 Professional : Chartered Accountant  
 Nationality : Pakistani  
 Date of Birth : April 20, 1951  
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**Key Qualifications****Education**

- ◆ Bachelor of Arts from the Punjab University
- ◆ Bachelor of Commerce from the Karachi University
- ◆ Chartered Accountancy from Institute of Chartered Accountants of Pakistan

**Professional Membership**

- ◆ Fellow Member of the Institute of Chartered Accountants of Pakistan.
- ◆ Fellow Member of the Institute of Corporate Secretaries of Pakistan.

**Record of Related Experience**

- ◆ Over 20 years experience in the area of Audit & Assurance, Taxation and Corporate Matters. Experience in Project restructuring & evaluation, monitoring and designing of Management Information as well as accounting & financial systems. Involved in the filed of financial restructuring, profile investment and project identification. Developed accounting and financial systems of many organizations, which include manufacturing, trading, export, constructions and utility organizations.
- ◆ Presently Practicing as Senior Partner of a firm of Chartered Accountants having offices at Lahore & Faisalabad since last 20-years and responsible for Audit & Assurance, Accountancy and Management Advisory Services. Also responsible for providing legal advisory services to various clients relating to corporate matters.
- ◆ Engaged in preparation, supervision and analysis of financial statements, budget planning and budgetary control, cost accounting techniques and inventory management of public listed companies.
- ◆ Provided consulting services to Punjab Government for determining of Net Hydel Profit (NHP) payable to Punjab Government by the Federal Government or any undertaking established / administered from the bulk generation of Power at hydro-electric stations situated in the respective provinces in accordance with the provision of Article 161(2) of Constitution of Islamic Republic of Pakistan, 1973.

**Courses Attended**

a. **Foreign**

Diploma in Advanced Financial Management from Research Institute of Management Sciences, (RVB), Netherlands covering the following specialized topics.

- ◆ Project Analysis
- ◆ Internal Control and Internal Audit
- ◆ Financial Restructuring of Project
- ◆ Inventory Management
- ◆ Cost benefit Analysis of Potential Projects
- ◆ Quantitative Techniques in Financial Management
- ◆ Management Information Systems and their application
- ◆ Attended 10th All India Conference of Chartered Accountants held at Jaipur (India) as Member of Pakistan Delegation.

b. **Local**

- ◆ **Attended Certified 'Directors' Training Program' conducted by Institute of Chartered Accountants of Pakistan (ICAP) as per requirements of code of Corporate Governance applicable to listed and public sector entities.**
- ◆ Completed course on Quantitative Techniques in Management Conducted by National Institute of Public Administration (NIPA).
- ◆ Completed Senior Administrators Course in Advance Management Techniques organized by Management Association of Pakistan, the main emphasis was on Financial Control in Operational Management.

**Academic Deliveries**

- ◆ Adjunct faculty member of Institute of Chartered Accountants of Pakistan regarding subject of Advanced Accounting, Finance, and Corporate Laws.
- ◆ Adjunct faculty member of Aitchison College, Lahore.
- ◆ Delivered lectures to MBA's students in the subjects of Entrepreneurship, Advance Taxation and Corporate Law's as adjunct faculty member at NIBA / Al-Hajveri University.

**Participation in ICAP / Other Bodies**

- ◆ Member, Northern Regional Committee of ICAP for eight (8) years (1985 to 1993)
- ◆ Secretary, Northern Regional Committee of ICAP for three (3) terms (1986-87 to 1988-89)
- ◆ Chairman, Northern Regional Committee of ICAP for two (2) terms (1989-90 & 1992-93)

- ◆ Member, Accounting & Auditing Standards Committee (North) for four (4) years (1997-98 to 2000-01 & 2005-06)
- ◆ Vice President, Lahore Tax Bar Association (Session 2002-03).
- ◆ Presently Member, Small and Medium Practices Committee of ICAP.
- ◆ **Presently Member of Quality Assurance Board (QAB) of ICAP.**

**Nomination on Boards**

- ◆ **Member Board of Directors of Zarai Taraqiati Bank Limited (ZTBL) from June, 2010 – June, 2013; a Premier Development Financial Institution having network of 347 branches to extend Agro Financing across the country with Loan Portfolio of Rs.80.00 Billion. The Board had also designated as Chairman, Audit Committee of Board of Directors of ZTBL.**
- ◆ **Presently Member Board of Privatization Commission, Government of Pakistan.**

**Publications**

Contribution on Economic issues as Casual writer in the daily "DAWN" and "The Business Recorder" since last Ten (10) years. The topics covered pertain to;

- ◆ Autonomous bodies need professional services
- ◆ How about a Commercial Services of Pakistan
- ◆ Massive waste of scholarships
- ◆ Foreign posting: A critical review
- ◆ Vegetable Ghee, Cooking Oil Industry
- ◆ Maintaining cost Accounting Record.
- ◆ Pros & Cons of Vegetable & Cooking Oil Companies Order 1989.
- ◆ Corporate responsibilities towards dividend payment.
- ◆ Appraisal of import valuation and foreign agencies
- ◆ Officialdom psyche: Quest for change.
- ◆ Service structure and the echelon of power.
- ◆ Edible Oils: Quest for self-sufficiency
- ◆ Golden hand-shake or "Golden Shock"
- ◆ Management cadre and the Privatization process
- ◆ Chartered Accountants: tradition and dexterity as auditors.
- ◆ Economic fallout and hard choices.
- ◆ Obligations of Taxpayers in regard to Maintenance of Books of Account and Records under Income Tax Ordinance, 2001 & Income Tax Rules, 2002
- ◆ Appointment of Auditors under Companies Ordinance, 1984-Time to break the Cartels
- ◆ Taxing the real estate income

Place: Lahore  
Dated: March 5, 2014

  
Zafar Iqbal, FCA